



ANNUAL REPORT

2021-2022

Strength in Community

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MISSION

To create lasting solutions with our community that prevent and end homelessness.

VISION

A community where everyone has a home and the supports they need to belong.

VALUES

- ▶ The UN Declaration that [Housing is a Human Right](#)
- ▶ The UN Declaration on the [Rights of Indigenous Peoples](#)
- ▶ Truth and Reconciliation as a path to ending [Indigenous Homelessness](#)
- ▶ Social inclusion and working to end all forms of discrimination and racism
- ▶ The voice of people with Lived Experience of homelessness
- ▶ People, organizations, and sectors working together around a common vision and shared goals
- ▶ Integrity, accountability, and transparency in all that we do
- ▶ End Homelessness Winnipeg is also guided by:
 - ▷ The principles of change and calls for justice in the National Inquiry into Missing and Murdered Indigenous Women and Girls' final report, [Reclaiming Power and Place](#)
 - ▷ The recommendations in the Manitoba Advocate for Children and Youth's report, [A Place Where it Feels Like Home: The Story of Tina Fontaine](#)
 - ▷ Nii'Kaanaagnaa – Our Hopes and Dreams: A strategic initiative to address First Nations homelessness in Manitoba (forthcoming release)

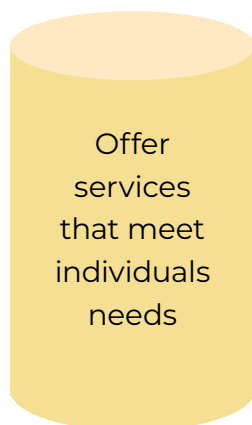
MANDATE

End Homelessness Winnipeg receives its mandate from the [10-Year Plan to End Homelessness in Winnipeg](#), launched in 2014. The Plan called for creation of a new non-profit organization to provide ongoing leadership to end homelessness in our city. Working closely with the network of existing services, this new organization would have one driving mission: to end homelessness. Collaboration across systems and deep within community and government sectors would be central to its work, as would the knowledge and efforts of those with Lived Experience of homelessness, Indigenous leaders, community organizations, and the philanthropic and private sectors. End Homelessness Winnipeg opened its doors in 2015 under this mandate.

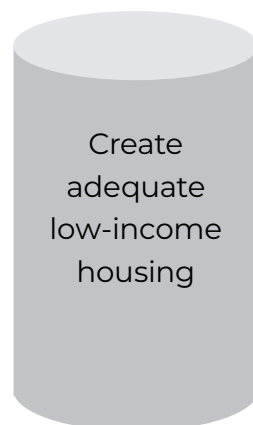
Prevention



Person-centred Supports



Housing Supply



Measurement



MESSAGE FROM THE CEO

As we move forward toward a life living with COVID-19, I would like to extend my heartfelt thanks and gratitude to the essential workers and volunteers who provided and continue to provide compassionate care to our most vulnerable population. It is through the dedication of our essential workers and partners that our city was one of the few Canadian cities able to prevent a widespread outbreak of COVID among our unsheltered population, resulting in countless lives saved.



The past year has been one marked with continued progress towards the fulfillment of our mandate. In my first month as CEO of End Homelessness Winnipeg, I worked with community partners to forge the creation of N'Dinawemak, an Indigenous-led emergency housing resource. When winter came, End Homelessness Winnipeg played a critical role in the coordination of emergency services and, with the help of five Indigenous partners, we were able to answer the needs of our unsheltered community within 10 days. During what was one of the coldest winters on record, N'Dinawemak offered a 24/7 warming space and 150 beds for individuals experiencing homelessness. We opened our doors on December 1, 2021, holding a traditional ceremony with our elders. By December 31st we were at capacity and by mid-January there were over 240 people reliant on its services. While N'Dinawemak is still in its early stages the impact it has had on our community cannot be understated.

During the pandemic the unsheltered population was further marginalized. As the cost of living continues to rise that gap continues to grow. Winnipeg's homelessness situation is in a critical state and our dedication to our mandate has never been more resolute. Increasing our housing supply is the only solution. But we cannot ignore the fact that the pandemic has pushed us back and we will need more time and investment to continue our work to end chronic homelessness in our city.

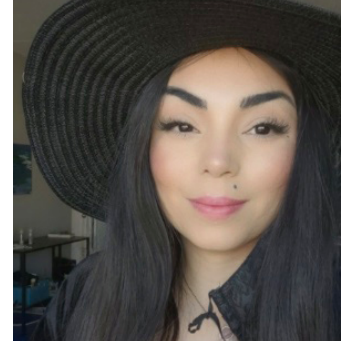
So where do we go from here? Increasing our housing supply must continue to stay a priority for our private sector and government partners. I believe having Indigenous organizations own and operate housing, and be at the forefront of decision making, is how we move forward toward reconciliation. We will continue to advocate and pursue the fulfillment of our mission to end homelessness in our city.

A handwritten signature in blue ink, appearing to read 'JW', written in a cursive style.

Jason Whitford

MESSAGE FROM THE CHAIR

Since joining the board of directors in September 2021 I have witnessed first-hand the incredible work the team at End Homelessness Winnipeg and its partners have done and continue to do. Being appointed board chair earlier this year has been an honour and has allowed me to take on a larger governing role in the organization.



The past year has been one of ongoing change and progress. During the COVID-19 pandemic, our entire team took on a larger leadership role to help aid the homeless community in our city and provide immediate support. We saw an increased need and the overwhelming lack of supply of affordable and supportive housing for people experiencing homelessness and those at-risk of homelessness. As the needs of the community have shifted beyond immediate COVID-19 relief, our focus has been diverted back at increasing the supply of essential housing services in Winnipeg.

Working with and getting to know everyone at End Homelessness Winnipeg has been an amazing and rewarding experience. Every day, our team works collaboratively in support of our mandate and I would like to thank every person who has made the work we do possible. Through projects like Astum Api Niikinaahk and the 26-unit transitional housing project currently in the works in Elmwood, End Homelessness Winnipeg is listening and responding to the needs of the community we serve.

Moving forward my goal is to keep the conversation around homelessness going because nobody should be homeless, ever. And while the work we have done together at End Homelessness Winnipeg has brought us closer than ever before to solving the homelessness crisis in Winnipeg there is still a long road ahead.

Samantha Brown

MEET OUR NEW CEO, JASON WHITFORD

End Homelessness Winnipeg's new CEO, Jason Whitford, started in the role in October 2021. Right away, he was in the news to speak about fire and life safety at encampments and the urgent requirement for housing and services that meet the needs of our unsheltered relatives. In his first weeks on the job, Jason met with staff and partners, as well as local, provincial and Indigenous leadership. In the same month, he provided an update on End Homelessness Winnipeg's work to the City of Winnipeg's Executive Policy Committee.

Jason has worked in our community for more than a quarter of a century, with the Assembly of Manitoba Chiefs, Eagle Urban Transition Centre and, most recently, as the Executive Director of Shawenim Abinoojji. While program manager at Eagle Urban Transition Centre, he co-authored "Examining the Urban Aboriginal Policy Gap: Impacts on Service Delivery for Mobile Aboriginal Peoples in Winnipeg, Canada."

Jason also brings to his new role some first-hand experience with End Homelessness Winnipeg, having served as Chair of the organization's Board of Directors.

Please join us in warmly welcoming Jason!



CONTINUED ADVANCEMENT OF COMMUNITY TARGETS

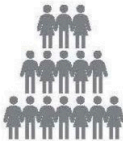
End Homelessness Winnipeg continues to advance our 5-Year Plan for 2020-2025 by working towards, reaching and surpassing our 7 Community Targets to reduce homelessness in Winnipeg.

CREATE



1,340 additional housing units based on identified local housing needs

HOUSE



1,519 people experiencing absolute homelessness or provisionally housed

REDUCE



Indigenous overrepresentation in emergency shelters by **50%**

SHORTEN



Lengths of stays in emergency shelters so that **92%** are less than 10 days

ELIMINATE



Entries to homelessness among released inmates and youth who are in CFS care or disengaging from school

EXPAND



Use of HIFIS to **45** homeless-serving organizations and programs as part of a coordinated access system

PREVENT



90% of those served by coordinated access from re-entering homelessness



CREATING HOUSING IN WINNIPEG

One of the four main roles of End Homelessness Winnipeg is to advance and monitor the development of low-income housing supply with supports throughout our city. As part of this, the Housing Supply team works with the community to identify tangible housing solutions and build capacity within the low-income housing sector. As part of the Community Target to develop 1,340 low-income housing units by 2025, End Homelessness Winnipeg has been working in collaboration across sectors to assist in the planning and development of two housing projects: Astum Api Niikinaahk (“Come Sit at Our Home”) and a Transitional Housing Project for Women and Families. COVID-19 and extreme weather have greatly impacted the development of these projects, with labour shortages and supply chain issues continuously delaying construction and impacting the overall capital costs.

Context: 1,340 is the low estimate of units needed by 2025 in End Homelessness Winnipeg’s 2018 [Housing Models and Development Framework](#). The 2020 [City of Winnipeg Comprehensive Housing Needs Assessment](#) identifies the need for 4,125 new units by 2025.

HOUSING PROGRESS

Type of Housing	Target	# Of Units Created, 2019-2022	# Of New Units in Development as of July 1, 2022	# Of Additional New Units Needed by 2025
Transitional	225	171	147	-93
Supportive	200	49	107	44
Social (RGI)	470	-881	21	1330
Private Below-Market Rent	450	179	529	-258
Total	1345	-482	804	1023

ASTUM API NIIKINAAHK (“COME SIT AT OUR HOME”)

Recent strategies, including Kíkinanaw Óma (This is Our Home Here) and Nii’Kaanaagna (Our Hopes and Dreams): A Strategy to Address First Nations Homelessness, have identified culturally informed housing as the number one recommendation to address unsheltered homelessness. Nii’Kaanaagna identified the importance of Indigenous-owned and operated communities with built-in, 24/7 supports, shared spaces, community gardening, mentorships, programming, and art.

In 2020, End Homelessness Winnipeg brought together community service providers, Elders, and people experiencing unsheltered homelessness to explore how these recommendations could be brought to life. Out of this engagement, came the vision for Astum Api Niikinaahk, meaning “Come Sit at Our Home.” Astum Api Niikinaahk is an Indigenous-led community currently under construction near Winnipeg’s Circle of Life Thunderbird House. Astum Api Niikinaahk will be owned and operated by the Ma Mawi Wi Chi Itata Centre Inc., with support of community partners including the Aboriginal Council of Winnipeg, Aboriginal Health & Wellness Centre, Assembly of Manitoba Chiefs’ Eagle Urban Transition Centre, Circle of Life Thunderbird House, Ka Ni Kanichihk, and End Homelessness Winnipeg.



Conceptual drawing of Astum Api Niikinaahk

The community will consist of 22 low-barrier housing units and a community lodge that will host a clinic, shared kitchen and dining, a cultural lounge, and laundry facility. The lodge will also be staffed with trauma-informed helpers who provide 24/7 support to residents and the surrounding community. The community will be run through collaboration with an Elders Circle and people with lived experience of unsheltered homelessness.

TRANSITIONAL HOUSING FOR WOMEN AND FAMILIES

In Winnipeg, an estimated 3,000 individuals experience “hidden homelessness” such as ‘couch surfing’ – which women are more likely to experience. End Homelessness Winnipeg estimates there are at least 290 women on waitlists for transitional housing at this time.

Over the past three years, End Homelessness Winnipeg has been partnering with Wahbung Abinoonjiiag (“Children of Tomorrow”) to develop a 26-unit transitional housing complex for women and families in the Elmwood neighbourhood. With a focus on larger unit sizes (mostly 3- and 4-bedroom units) to meet the needs of families, this housing development will provide 80 beds for women and families who are experiencing or are at-risk of homelessness due to gender-based violence. The project will provide shared communal spaces, a play space, healing room, and counselling rooms for its residents.

The Watt Street building design has been developed in consultation with Indigenous and women-servicing partners, including the Ma Mawi Wi Chi Itata Centre Inc., Ka Ni Kanichihk, North Point Douglas Women’s Centre, North End Women’s Resource Centre, West Central Women’s Resource Centre, Indigenous Women’s Healing Centre, Willow Place, and Ikwe Widdjiitiwin, as well as people with lived/living experience of homelessness and gender-based violence. The Project has been designed and will be operated from an Indigenous perspective, with services provided through a collaborative partnered approach.



Conceptual drawing of Transitional Housing for Women and Families

IMPLEMENTING PROPERTY MANAGEMENT SERVICES

Over the past few years, a number of new community-driven housing projects have been developed, and more are underway, as non-profit organizations (and in particular Indigenous organizations) strive to address the housing and homelessness challenges in our city. We know that effective property management is essential for the long-term success and sustainability of these projects, but formalized property management training can be expensive and time-consuming. In response, End Homelessness Winnipeg has partnered with the Manitoba Non-Profit Housing Association to create a property management training program, free of charge, for interested organizations to complete as they prepare to open and operate housing units. In Spring 2022, End Homelessness Winnipeg and the [Manitoba Non-Profit Housing Association](#) hosted a mentorship and training circle to assess the types of property management skills, information, and tools that will help organizations best serve their communities. The program has now been developed and is currently underway.



MONITORING HOUSING GOALS

In late 2020, End Homelessness Winnipeg brought together a cross-sector Housing Supply Tracking Committee to develop the [Winnipeg Rental Housing Supply Baseline Scan](#), which provides a snapshot of the current rental housing landscape in Winnipeg. Many forms of housing, such as single-room occupancy, transitional, and supportive housing are not tracked by any level of government. End Homelessness Winnipeg released this report in September 2021 as a resource for government and organizations to learn more about the rental housing options available to Winnipeggers and to help track progress towards the Community Target of 1,340 new units by 2025. End Homelessness Winnipeg plans to compile the report every year to continue to monitor changes in Winnipeg's rental housing supply.

ADVOCACY FOR HOUSING NEEDS

An important step in providing housing to Winnipeggers is advocacy work. End Homelessness

Winnipeg continues to meet with government and community partners to work toward policy changes and funding alignment across all levels of government, with the goal of reducing barriers to low-income housing development and increasing the speed at which these new units are open to residents.

FINDINGS

Summary: Total Rental Housing Units in Winnipeg

Private Housing	2019	2021	Change in # of units	% Change
Private Market Rental	65,366	69,296	3,930	6%
<i>Primary Market Rental</i>	61,553	64,747	3,194	5%
<i>Secondary Market (rented condos)</i>	3,813	4,549	736	19%
Rooming Houses	1,424	1,370	-54	-4%
SRO Hotels	unreliable baseline	678	unknown	unknown
TOTAL - Private Housing	67,438	71,344	unknown	unknown

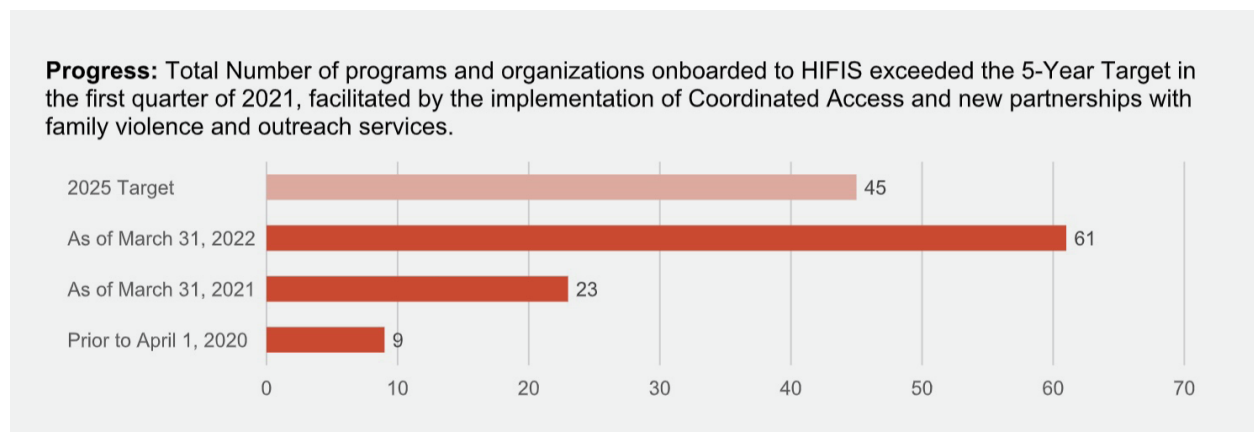
Community Housing	2019	2021	Change in # of units	% Change
Social Housing	13,808	12,927	-881	-6%
<i>MHRC Direct Managed</i>	7,098	6,308	-790	-11%
<i>Winnipeg Urban Native Housing</i>	799	807	8	1%
<i>Winnipeg Sponsor Managed</i>	3,129	3,162	33	1%
<i>Winnipeg Private Non-Profit</i>	1,266	1,254	-12	-1%
<i>Winnipeg Rent Supplements</i>	1,516	1,396	-120	-8%
Non-Profit/Cooperative Housing (without subsidy)	No data gathered	1,384	unknown	unknown
Transitional Housing	unreliable baseline	1,307	unknown	unknown
Permanent Supportive Housing	unreliable baseline	237	unknown	unknown
TOTAL - Community Housing		15,460*		
TOTAL - Private and Community Housing		86,804		

*Some units are counted in both Social Housing and in Transitional Housing or Permanent Supportive Housing. The total Community Housing reflects an adjustment for this.

EXPANDING HIFIS

IMPLEMENTING SHARED CLUSTERS

The Homeless Individuals and Families Information System (HIFIS) is a data collection and case management system designed to provide support to shared clusters of organizations that help individuals in their journey to becoming housed. HIFIS allows organizations to share and collect client information to better understand and meet their individual needs, avoid duplication of services, and better communicate between organizations. By 2025, End Homelessness Winnipeg hoped to have 45 homeless-serving organizations and programs using HIFIS as part of its Coordinated Access system. This year, End Homelessness Winnipeg successfully surpassed this goal, with 61 organizations and programs now onboarded to HIFIS.



STRATEGIC PLANNING FOR PROVINCE-WIDE USAGE

End Homelessness Winnipeg has begun strategic planning to implement province-wide usage of HIFIS. In collaboration with the Government of Manitoba's Department of Families and organizations throughout the province, End Homelessness Winnipeg is working to better understand what homelessness looks like not just in Winnipeg, but in Manitoba as well.

From start to finish, End Homeless Winnipeg will be helping agencies and organizations across Manitoba access and use HIFIS. Moving forward, End Homelessness Winnipeg's

HIFIS team will continue to provide training to organizations throughout the province. HIFIS staff will work with agencies to provide set up, training (including HIFIS system upgrades as available from Employment and Social Development Canada) and ongoing support and change management to ensure full operational use of HIFIS, and to develop HIFIS as a fundamental component of the Coordinated Access System province wide; provide “train the trainer” training programs; and other training as required.

End Homelessness Winnipeg will engage and onboard Reaching Home funded Housing First and non-Housing First agencies as well as other organizations not funded by Reaching Home to participate in the Coordinated Access System, allowing more efficient and effective province-wide help to people experiencing or at-risk of homelessness. End Homelessness Winnipeg will also provide support required for the network interface equipment to facilitate HIFIS connectivity in order for participating agencies to securely interconnect with the HIFIS centrally hosted servers.

ONGOING HIFIS GOALS

End Homelessness Winnipeg is working toward developing policies within HIFIS, such as privacy, service level agreements, and usage policies. It is also working to standardize the information collected in HIFIS to ensure organizations enter information in the appropriate place in the system. These policy changes will create a baseline so cohesive and comprehensive information is gathered and allow HIFIS and partnered organizations to better serve those experiencing or are at-risk of homelessness.



SUCCESSFULLY IMPLEMENTING COORDINATED ACCESS

IMPLEMENTING NAATAMOOSKAKOWIN

In March 2022, End Homelessness Winnipeg successfully implemented a process by which people experiencing or at-risk of homelessness are directed to community-level access points where they can receive housing support services: Naatamooskakowin. Naatamooskakowin, a Cree word meaning “a place to come for help, shelter, or resources,” is also referred to as Coordinated Access. With ten access points in service across Winnipeg, End Homelessness Winnipeg is evaluating the effectiveness of its current access points to determine needed community-minded changes to improve services, access and other areas.



Through the Coordinated Access initiative, End Homelessness Winnipeg has increased Housing First living spaces by more than 100. Between 2021 and 2022, 1,100 people were housed.

Context: 1,519 was the number of people encountered experiencing homelessness encountered by the [2018 Winnipeg Street Census](#)

Progress: 1100 people were housed from homelessness by Reaching Home funded programs in 2021-2022, amounting to 1860 people housed since the launch of the 5-Year Plan, exceeding the target by 341 people. People housed in 2021-2022 were supported by Housing First and Non-Housing First programs at the following Reaching Home-funded agencies:

Housing First (442)	Non-Housing First (658) <small>*These programs house women, men, gender diverse adults, youth and families who do not require intensive Housing First supports</small>
Aboriginal Health and Wellness Centre	Aboriginal Health and Wellness Centre
Assembly of Manitoba Chiefs – EAGLE Urban Transition Centre	Assembly of Manitoba Chiefs – EAGLE Urban Transition Centre
Siloam Mission	Siloam Mission
Resource Assistance for Youth	Resource Assistance for Youth
The Link	The Link
West Central Women’s Resource Centre	West Central Women’s Resource Centre
Mount Carmel Clinic	North End Women’s Centre
Ma Mawi Wi Chi Itata Centre	Ikwe Widdjitiwin
CMHA Manitoba and Winnipeg	Wahbung Abinoonjiag

REACHING HOME: CANADA’S HOMELESSNESS STRATEGY

[Reaching Home: Canada’s Homelessness Strategy](#) is a community-based program launched by the federal government aimed at preventing and reducing homelessness across Canada. This program provides funding to urban, Indigenous, rural, and remote communities to help them address their local homelessness needs. Since 2019, End Homelessness Winnipeg has served as Winnipeg’s Community Entity and, with direction from the Reaching Home Community Advisory Board, administers the funds.

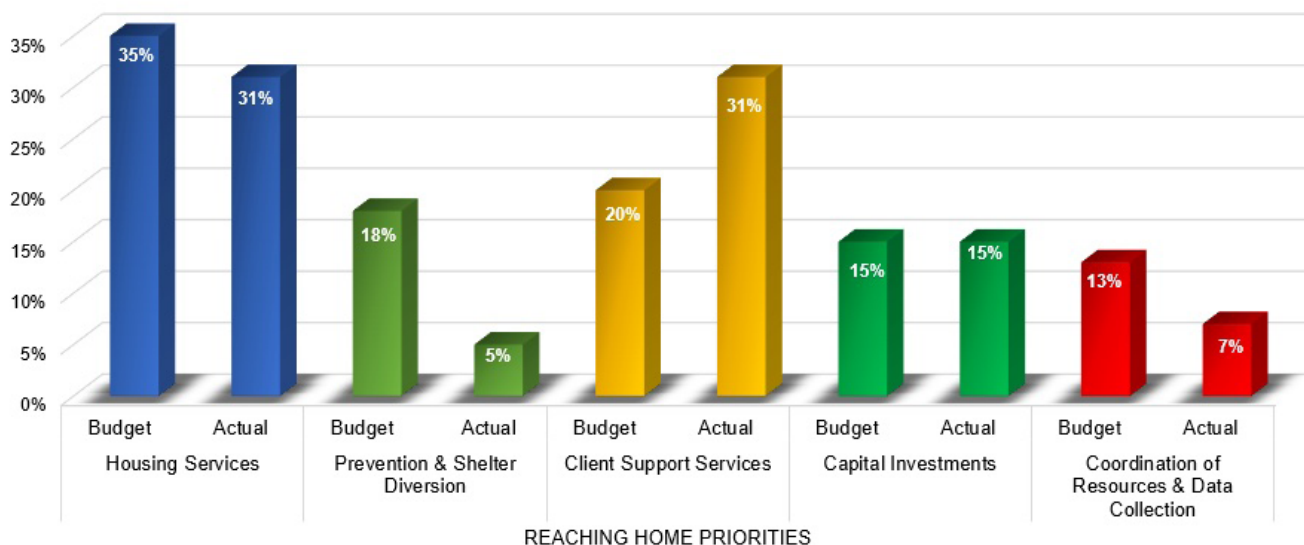
At the beginning of the year, remaining COVID-19 funds were used to support 18 organizations to continue to provide services that were developed in response to the pandemic. This included expanded outreach and drop-in services as well as housing supports, the COVID-19 isolation site, and transportation.

The Community Advisory Board reviews funding requests and recommends which projects to fund. These decisions are based on the Reaching Home Community Plan and the current needs of the community. In 2019 the Reaching Home Community Plan was developed in consultation with people with lived experience through focus groups, community surveys, outreach, and environmental scans.

People experiencing homelessness during the pandemic encountered many additional challenges. Due to the impact of the pandemic on people’s mental health, Reaching Home issued a targeted Call for Proposal to increase medical, mental health, and cultural supports. Overwhelmingly agencies requested funding for cultural supports making clear the importance of cultural supports in improving wellness. Eleven applications were approved for a total of \$582,354 in funding.

There are five separate areas of priority funded by End Homelessness Winnipeg. The Reaching Home funding allocations over the past three years are identified below based on each priority. Of the total funding allocated, seven per cent was used for administration.

2019-2022 INVESTMENT 3 YEAR BASE & C19 TOTAL BUDGET VS ACTUALS



March 2022, the federal government, under Canada's Homelessness Strategy, provided an increase in Reaching Home funding for 2022-2023. The Designated Stream received \$4,520,828 in funding and the Indigenous Stream received \$3,780,559 in additional funding. With the support of the Community Advisory Board, planning began to allocate the additional funding for the below priorities:

- ▶ Capital projects that will increase new housing supply to support people in transitional or supportive housing.
- ▶ A call for proposals for projects that will prevent people from becoming homeless.
- ▶ Expansion of Housing First programs to accommodate 100 more people.

Activities supported by Reaching Home align with the pillars of the 10-Year Plan to realize positive outcomes for homelessness prevention, coordinated access to housing services, systems integration of homeless-serving sectors, and measurement toward evidence-based best practices.

SUPPORTING WINNIPEG RENTERS

CANADA/MANITOBA HOUSING BENEFIT

The [Canada/Manitoba Housing Benefit \(CMHB\)](#) is a rent subsidy provided to individuals who receive rental assistance but are still unable to meet rent. With rent prices rising, End Homelessness Winnipeg noticed that the rental assistance some individuals receive from the province is still not enough to cover their rental costs. Serving about 260 clients so far, this program has been instrumental in preventing homelessness among individuals who cannot afford rent.

During the COVID-19 pandemic, End Homelessness Winnipeg has been working hard to engage community organizations and inform them about this program.

BUILDING SERVICES PROGRAM

Along with the CMHB program, End Homelessness Winnipeg also implemented the Building Services program. Individuals who are part of the CMHB program, and who receive regular visits from a housing support worker, are also eligible for the Building Services program. This program recently implemented by End Homelessness Winnipeg provides support to renters who need repairs, cleaning, or other maintenance work. As the only program in Canada that provides this kind of housing support, the program has been essential to helping prevent eviction among Winnipeg renters. This past year, End Homelessness Winnipeg completed a total of 73 jobs for Building Services.

IMPLEMENTING AN ID BANK

This year, End Homelessness Winnipeg worked in partnership with SEED Winnipeg to begin planning the ID Bank project. With extensive wait times to replace lost or stolen ID in Manitoba, End Homelessness Winnipeg understood that it can be very difficult for people experiencing homelessness to replace their ID or store their ID safely. End Homelessness Winnipeg plans to store individuals' physical ID cards and create a virtual ID so unhoused individuals can easily access their card when lost or stolen.

OPENING N'DINAWEMAK

In December 2021, End Homelessness Winnipeg assisted in opening a new homeless shelter, N'Dinawemak – Our Relatives' Place, with several Indigenous community partners. Located at 190 Disraeli Freeway, N'Dinawemak offers a 24/7 warming space and 150 beds for individuals experiencing homelessness. The shelter is Indigenous-led, providing Indigenous resources, leadership, and cultural knowledge to individuals attending the shelter.

Over the course of one of Winnipeg's harshest winters in 2021, N'Dinawemak provided between 150 to 200 people per day with warmth, comfort, food, services, and cultural programming. The opening of the shelter has led to an observable decrease in unsheltered homelessness and encampments in Winnipeg.



A TRIBUTE TO VINCE FONTAINE



Eagle and Hawk; Spatch, Jay and Vince on the right - December 2021 at NDinawemak performing for relatives

Always passionate, Vince Fontaine had a gift of bringing people from all walks of life together. His artistic contributions spanned cultures and pulled people towards his energy, enthusiasm and genuineness. With his band and music, he invited others to sing and play with him in a way that was unforgettable.

End Homelessness Winnipeg was honoured to welcome Vince Fontaine to perform at N'Dinawemak for what would be his final performance. Vince's music has often touched on the hardships Indigenous communities face but his message has always been of the strength and perseverance of our peoples. He was a true trailblazer in Indigenous music, having performed around the world, including at the Junos and the 2010 Vancouver Olympics.

End Homelessness Winnipeg is incredibly grateful to have worked with Vince and he will be deeply missed.

LUCILLE BRUCE, CEO BIDS FAREWELL

End Homelessness Winnipeg Board of Directors and staff would like to express their gratitude and thanks to former CEO Lucille Bruce who retired in summer 2021. Lucille joined End Homelessness Winnipeg in 2018 and served as CEO for over three years bringing with her transformative change to our organization and the work we do.



Under Lucille's leadership, End Homelessness Winnipeg transitioned to become an Indigenous organization, with staff and board members comprised of Indigenous people. Lucille worked to ensure collaboration and inclusion of Indigenous people and those with lived experience to better reflect the homeless community End Homelessness Winnipeg works to support. At the onset of the COVID-19 pandemic, Lucille spearheaded the COVID-19 Response for Winnipeg's homeless-serving sector and worked with government and community partners to ensure those experiencing homelessness were not forgotten. She also forged partnerships and worked with elders, knowledge-keepers and those with lived experience to guide the creation of Astum Api Niikinaahk.

Prior to serving as CEO for End Homelessness Winnipeg, Lucille served as Executive Director of the Native Women's Transition Centre; Executive Director of Village Clinic; and Interim Chairperson of the Manitoba Urban Native Housing Association. She also served as the Indigenous Co-Site Coordinator for Winnipeg as part of the Mental Health Commission of Canada's At Home/Chez Soi Project which worked to address Urban Indigenous homelessness through Housing First and the perspective of Indigenous people experiencing homelessness.

On behalf of End Homelessness Winnipeg's Board and staff, Miigwetch Lucille!



Financial Statements of

END HOMELESSNESS WINNIPEG INC.

March 31, 2022



Independent Auditor's Report

To the Board of Directors of
End Homelessness Winnipeg Inc.

Opinion

We have audited the financial statements of End Homelessness Winnipeg Inc. (the "Organization"), which comprise the statement of financial position as at March 31, 2022, and the statements of revenue and expenditures and changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
October 24, 2022
Winnipeg, Manitoba




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END HOMELESSNESS WINNIPEG INC.
Statement of Revenue and Expenditures and Changes in Fund Balances
Year Ended March 31, 2022

	2022					2021	
	General Fund	Community Entity Fund	Housing Benefit Fund	Housing Supply Fund	Capital Asset Fund	Total	Total
REVENUE							
Grants (Note 3)	\$ 850,000	\$ 18,166,495	\$ -	\$ -	\$ -	\$ 19,016,495	\$ 21,190,783
N'Dinawemak Warming Center (Note 4)	1,963,000	-	-	-	-	1,963,000	-
Other funding (Note 5)	128,738	-	830,235	-	-	958,973	139,077
	2,941,738	18,166,495	830,235	-	-	21,938,468	21,329,860
EXPENDITURES							
Community investment (Note 6)							
Reaching Home: Designated Communities	2,718,040	-	-	-	-	2,718,040	1,116,840
Non-Indigenous Organizations	-	3,830,278	-	-	-	3,830,278	2,982,914
Indigenous Organizations	-	175,620	-	-	-	175,620	452,963
Reaching Home: Indigenous Homelessness	-	6,646,887	-	-	-	6,646,887	3,780,865
COVID-19 Support	-	-	-	-	-	-	-
Reaching Home: Designated Communities	-	1,465,234	-	-	-	1,465,234	3,850,285
Reaching Home: Indigenous Homelessness	-	2,714,237	-	-	-	2,714,237	2,240,440
	2,718,040	14,832,256	-	-	-	17,550,296	14,424,307
Operations and administration							
Salaries and benefits (Note 7)	1,338,925	1,177,132	164,999	-	-	2,681,056	927,246
Office expenses (Note 8)	85,474	35,922	8,945	-	-	130,341	91,940
Lease and leasehold improvements	45,038	60,090	9,857	-	-	114,985	79,642
Supplies	-	-	4,578	-	-	4,578	19,413
Computer hardware and software support	22,690	-	1,827	-	-	24,517	18,781
Conferences and travel	2,126	11,415	-	-	-	13,541	21,175
Professional fees							
Audit and legal fees	36,667	-	-	-	-	36,667	28,228
Administrative professional fees	-	189,565	4,169	-	-	193,734	103,906
Insurance	3,221	2,866	111	-	-	6,198	5,644
Advertising	-	-	-	-	-	-	128
Amortization of capital assets	-	-	-	-	20,550	20,550	50,496
Rent subsidies	-	-	247,123	-	-	247,123	-
Building services	-	-	28,330	-	-	28,330	-
	1,534,141	1,476,990	469,939	-	20,550	3,501,620	1,346,599
TOTAL EXPENDITURES	4,252,181	16,309,246	469,939	-	20,550	21,051,916	15,770,906
OTHER REVENUE (EXPENSES)							
Coordinated Access	174,071	(174,071)	-	-	-	-	-
Homeless Individuals and Families Information System	355,342	(355,342)	-	-	-	-	-
N'Dinawemak Warming Center (Note 4)	360,000	(360,000)	-	-	-	-	-
	889,413	(889,413)	-	-	-	-	-
EXCESS (DEFICIENCY) OF REVENUE							
OVER EXPENDITURES FOR THE YEAR	(421,030)	967,836	360,296	-	(20,550)	886,552	5,558,954
FUND BALANCES, BEGINNING OF YEAR	282,265	5,762,047	(33,333)	400,000	67,333	6,478,312	919,358
INTERFUND TRANSFERS (NOTE 13)	(19,963)	-	-	-	19,963	-	-
FUND BALANCES, END OF YEAR	\$ (158,728)	\$ 6,729,883	\$ 326,963	\$ 400,000	\$ 66,746	\$ 7,364,864	\$ 6,478,312

END HOMELESSNESS WINNIPEG INC.
Statement of Financial Position
 March 31, 2022

	2022					2021	
	General Fund	Community Entity Fund	Housing Benefit Fund	Housing Supply Fund	Capital Asset Fund	Total	Total
ASSETS							
Cash	\$ 1,682,575	\$ 7,785,354	\$ 531,639	\$ -	\$ -	\$ 9,999,568	\$ 8,702,929
Accounts receivable	149,141	516,280	1,058	-	-	666,479	1,206,962
Due from Community Entity Fund	-	-	-	-	-	-	406,792
Due from Housing Benefit Fund	186,304	15,925	-	-	-	202,229	34,787
Due from General Fund	-	692,671	-	400,000	-	1,092,671	400,000
Prepaid expenses	18,074	1,998	902	-	-	20,974	10,214
	2,036,094	9,012,228	533,599	400,000	-	11,981,921	10,761,684
CAPITAL ASSETS (Note 9)					66,746	66,746	67,333
	\$ 2,036,094	\$ 9,012,228	\$ 533,599	\$ 400,000	\$ 66,746	\$ 12,048,667	\$ 10,829,017
LIABILITIES							
Accounts payable and accrued liabilities	\$ 781,911	\$ 123,191	\$ 4,407	\$ -	\$ -	\$ 909,509	\$ 265,081
Deferred revenue	320,240	-	-	-	-	320,240	19,740
Due to General Fund	-	-	186,304	-	-	186,304	417,653
Due to Community Entity Fund	692,671	-	15,925	-	-	708,596	23,926
Due to Housing Supply Fund	400,000	-	-	-	-	400,000	400,000
Project holdbacks payable (Note 10)	-	2,159,154	-	-	-	2,159,154	3,224,305
	2,194,822	2,282,345	206,636	-	-	4,683,803	4,350,705
COMMITMENTS (NOTE 11)							
FUND BALANCES							
General Fund	(158,728)	-	-	-	-	(158,728)	282,265
Community Entity Fund (Note 12)	-	6,729,883	-	-	-	6,729,883	5,762,047
Housing Benefit Fund	-	-	326,963	-	-	326,963	(33,333)
Housing Supply Fund	-	-	-	400,000	-	400,000	400,000
Capital Asset Fund	-	-	-	-	66,746	66,746	67,333
	(158,728)	6,729,883	326,963	400,000	66,746	7,364,864	6,478,312
	\$ 2,036,094	\$ 9,012,228	\$ 533,599	\$ 400,000	\$ 66,746	\$ 12,048,667	\$ 10,829,017

APPROVED ON BEHALF OF THE BOARD


 Samantha Brown, Chairperson


 Phil Chiappetta, Audit Committee Chairperson

END HOMELESSNESS WINNIPEG INC.

Statement of Cash Flows

Year Ended March 31, 2022

	<u>2022</u>	<u>2021</u>
OPERATING ACTIVITIES		
Excess of revenue over expenditures	\$ 886,552	\$ 5,558,954
Item not involving cash		
Amortization	20,550	50,496
Net change in non-cash operating working capital items:		
Accounts receivable	540,483	(1,119,473)
Prepaid expenses	(10,760)	11,557
Accounts payable and accrued liabilities	644,428	9,337
Deferred revenue	300,500	(6,500)
Project holdbacks payable	(1,065,151)	2,253,670
	<u>1,316,602</u>	<u>6,758,041</u>
INVESTING ACTIVITY		
Purchase of capital assets	(19,963)	(35,515)
NET INCREASE IN CASH POSITION	1,296,639	6,722,526
CASH, BEGINNING OF YEAR	8,702,929	1,980,403
CASH, END OF YEAR	\$ 9,999,568	\$ 8,702,929

END HOMELESSNESS WINNIPEG INC.

Notes to the Financial Statements

March 31, 2022

1. NATURE AND OBJECTIVE OF THE ORGANIZATION

End Homelessness Winnipeg Inc. (the “Organization” or “EHW”), formed by Articles of Incorporation under the Corporations Act of Manitoba on May 14, 2015, without share capital, is a non-profit organization and therefore, is exempt from income taxes. The Organization became a registered charity in July 2017.

The Organization receives grants to help bring an end to homelessness in the City of Winnipeg. As a non-profit organization, the goal of End Homelessness Winnipeg is to use a collective impact approach towards ending homelessness. EHW is a backbone support organization that brokers stakeholder relationships and coordinates efforts through its various committees and working groups. EHW both leads and supports initiatives that are created and led by other organizations.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

a) *Fund accounting*

The Organization maintains the following funds:

The General Fund is available for the operation of the Organization in accordance with the aims and objectives of the Organization and the discretion of the Board.

The Community Entity Fund is available to administer the funding agreements between the Organization and Her Majesty the Queen in Right of Canada related to the Reaching Home Designated funding stream and Reaching Home Indigenous funding stream. The funds are restricted for distribution in accordance with the conditions attached by the funding agreements.

The Housing Benefit Fund is available for the administration of the Canada-Manitoba Housing Benefit (CMHB) (and the related building services program) which is a portable shelter benefit paid to eligible renters in core housing need. The CMHB is available to individuals at risk of homelessness or who are homeless, and are connected with housing support programming at the time of application.

The Housing Supply Fund is available for early-stage funding for the Housing Supply Action Committee of End Homelessness Winnipeg with respect to their proposed “cost-avoidance” model of government and private financing for capital investment. This fund will allow End Homelessness Winnipeg to provide an upfront capital investment, along with private investors, to fund additional affordable housing units under this model, with the commitment of government to return principle with interest over an agreed upon term.

END HOMELESSNESS WINNIPEG INC.
Notes to the Financial Statements
March 31, 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

a) Fund accounting (continued)

The Capital Asset Fund reports the assets, liabilities, revenue and expenses related to the Organization's capital assets.

b) Revenue recognition

The Organization follows the restricted fund method of accounting for contributions.

Externally restricted contributions are recognized in the fund corresponding to the purpose for which they are contributed. Other restricted contributions received for funds not presented separately are deferred and recognized as revenue in the General Fund in the year which the related restriction is met.

Unrestricted revenues are recognized as revenue of the General Fund in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

c) Financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the Organization becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost.

The Organization does not have any financial instruments measured at fair value.

With respect to financial assets measured at cost or amortized cost, the Organization recognizes in net earnings an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of revenues and expenditures in the period the reversal occurs.

END HOMELESSNESS WINNIPEG INC.
Notes to the Financial Statements
March 31, 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

d) Capital assets

Capital assets are recorded at cost. Amortization is determined on a declining balance basis using the following rates:

Computer equipment	55%
Furniture and fixtures	20%
Leasehold improvements	term of lease

e) Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant estimates include the useful life of capital assets and the Community Entity project expense accruals. Actual results could differ from these estimates.

3. GRANT REVENUE

General Fund

	Maturity date of funding commitment	<u>2022</u>	<u>2021</u>
United Way of Winnipeg	Annual	\$ 300,000	\$ 300,000
Government of Manitoba	March, 2022	250,000	250,000
City of Winnipeg	Annual	150,000	150,000
Winnipeg Regional Health Authority	March, 2022	120,000	120,000
Winnipeg Regional Health Authority – Resource Assistance for Youth Inc.	March, 2022	30,000	30,000
		\$ 850,000	\$ 850,000

END HOMELESSNESS WINNIPEG INC.
Notes to the Financial Statements
March 31, 2022

3. GRANT REVENUE (continued)

Community Entity Fund

	<u>Maturity date of funding commitment</u>	<u>2022</u>	<u>2021</u>
Government of Canada	March, 2024	\$ 18,166,495	\$ 9,431,335
Government of Canada	June, 2021	-	10,909,448
		\$ 18,166,495	\$ 20,340,783

4. N'DINAWEMAK WARMING CENTER

	<u>2022</u>	<u>2021</u>
Government of Manitoba	\$ 1,863,000	\$ -
United Way of Winnipeg	50,000	-
Winnipeg Foundation	50,000	-
	1,963,000	-
Funding through Reaching Home: Designated Communities	360,000	-
Total N'Dinawemak Warming Center Revenue	\$ 2,323,000	\$ -

5. OTHER FUNDING

Other funding amounts were received during the year for the following: program support from Coordinated Access, Homeless Individuals and Families Information System (HIFIS) and donations from the community.

6. COMMUNITY INVESTMENT

Included in the community investment expenses are a total of \$278,896 (2021 - \$312,814) of direct community costs, \$1,538,114 (2021 - \$nil) of costs related to the N'Dinawemak Warming Center and \$901,030 (2021 - \$804,026) of salaries & benefits. Direct community costs include funding to other organizations whose work directly aligns with the objectives of End Homelessness Winnipeg. Salaries & benefits include the salaries & benefits of four Manager and Director positions that directly support the four community investment pillars, as well as a portion of the salaries & benefits of the Chief Executive Officer, Senior Director of Finance and Operations, Administrative Coordinator, Communications Manager, Executive Assistant and the Senior Director of Reaching Home.

7. SALARIES AND BENEFITS

Salaries and benefits for the year includes expenses recorded in the general fund for core operations of \$188,214 (2021 - \$113,686) and N'Dinawemak Warming Center of \$1,150,711 (2021 - \$nil), salaries and benefits for the community entity of \$1,177,132 (2021 - \$800,556), and salaries and benefits for housing benefit of \$164,999 (2021 - \$13,004).

END HOMELESSNESS WINNIPEG INC.
Notes to the Financial Statements
March 31, 2022

8. OFFICE EXPENSES

Included in the general fund office expenses is \$33,730 (2021 – \$nil) related to the N'Dinawemak Warming Center and \$51,744 (2021 - \$41,907) related to core operations.

9. CAPITAL ASSETS

	2022			2021
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Computer equipment	\$ 66,395	\$ 48,322	\$ 18,083	\$ 22,129
Furniture and fixtures	82,936	34,263	48,673	44,035
Leasehold improvements	28,164	28,164	-	1,169
	\$ 177,495	\$ 110,749	\$ 66,746	\$ 67,333

10. HOLDBACKS PAYABLE

Holdbacks payable represents the remaining payments for each of the Community Entity sub-projects as the Organization is awaiting final expense support.

11. COMMITMENTS

The Organization has lease agreements for premises requiring minimum annual lease payments of \$92,356 in 2023 related to its community entity lease and \$30,667 yearly from 2023 to 2027 for its core operations.

12. COMMUNITY ENTITY FUND

The surplus in the Community Entity Fund has been approved by Service Canada to be carried over to provide additional funding to sub-projects in the 2022-2023 fiscal year.

13. INTERFUND TRANSFERS

During the year \$19,963 (2021 - \$ 35,515) of general funds were transferred to the capital fund for the purchase of capital assets. Further, \$nil (2021 - \$400,000) was transferred from the General Fund to the Housing Supply Fund.

BOARDS, COMMITTEES, COLLABORATIVE TABLES

Miigwetch, Maarsii, Thank you to all who participated in End Homelessness Winnipeg's governance and Collective Impact efforts in 2021-2022:

END HOMELESSNESS WINNIPEG BOARD OF DIRECTORS

Carolyn Ryan,
Director

Jim Dear,
Director

Rocky Dhillon,
Director

Cindy Fernandes,
Director

John Hample,
Director

Ross McGowan,
Director

Crystal Laborero,
Vice-Chair

Kimberley Puhach,
Director

Rylee Nepinak,
Director

Helen Robinson-Settee,
Director

Lesley Lindberg,
Secretary

Samantha Brown,
Chair

Herb Peters,
Director

Marion Cooper,
Director

Susan Lewis,
Director

Jarred Baker,
Director

Phil Chiappetta,
Treasurer

Suzanne Gessler,
Director

AUDIT COMMITTEE

Cindy Fernandes

Rob Magnusson

Suzanne Gessler

Phil Chiappetta,
Chair

HOUSING SUPPLY ACTION COMMITTEE

Dana Riccio Arabe

Josh Girman

Noah Yauk

Diane Saramaga

Lauren Lange,
End Homelessness
Winnipeg
ex-officio

Ross McGowan,
Chair

Dwayne Rewniak

Jason Whitford,
End Homelessness
Winnipeg ex-officio

Lissie Rappaport,
End Homelessness
Winnipeg ex-officio

Scott Stirton

Susan Lewis

GOVERNANCE COMMITTEE

Herb Peters,
Chair

John Hample

Marion Cooper

Samantha Brown

COMMUNITY ADVISORY BOARD FOR REACHING HOME

Al Wiebe,
Vice Chair

Brian Campbell

Carly Duboff,
Manitoba Housing
ex-officio

Christina Maes Nino

Dana Riccio Arabe

Dinah Collins,
Service Canada
ex-officio

Dodie Jordaan

Don Meilleur,
Service Canada
ex-officio

Janet Clark,
End Homelessness
Winnipeg
ex-officio

Jason Whitford,
End Homelessness
Winnipeg ex-officio

Karen Martin

Mark Fleming,
Chair

Noah Yauk,
City of Winnipeg
ex-officio

Pat Olafson

Paula Thomas

Selena Kern

Shana Menkis

Shannon Watson,
Winnipeg Regional
Health Authority
ex-officio

Tammy Wolfe,
Vice Chair

HIFIS GENERAL MEMBERS

Angela McCaughan,
SSCOPE

Betty Edel,
End Homelessness
Winnipeg

Brandy Kowal,
Shawenim Abinoojii

Carey Richards,
West Central Women's
Resource Centre

Della Herrera,
Aboriginal Health &
Wellness Centre

Diane Redsky,
Ma Mawi Wi Chi Itata
Centre

Dustyne Lefurgey ,
Ndinawemaaganag
Endaawaad Inc.

Jessie Leigh,
North End Community
Renewal Corporation

Julianne Aitken,
Siloam Mission

Kelly Holmes,
Resource Assistance
for Youth

Kerri Irvin-Ross,
The Link

Kim Fontaine,
Ikwe Widdjiitiwin

Kirsten Bernas,
West Central Women's
Resource Centre

Leanne Wilton,
Canadian Mental
Health Association
Manitoba and
Winnipeg

Lin Howes Barr,
Spence
Neighbourhood
Association

Paula Hendrickson,
Aboriginal Health &
Wellness Centre

COORDINATED ACCESS RESEARCH GROUP

Allyson Marsolais,
York University

Corinne Isaak,
End Homelessness
Winnipeg

Women's Resource
Centre

Betty Edel,
End Homelessness
Winnipeg

John Ecker,
York University

Kristiana Clemens,
End Homelessness
Winnipeg

Charlotte Nolin,
Knowledge Keeper

Jolene Wilson,
West Central

Martini Monkman,
Lived Expert

NAATAMOOSKAKOWIN (COORDINATED ACCESS) INTAKE WORKING GROUP

Amy Reinink,
Main Street Project

Jarred Baker,
Eagle Urban Transition
Centre

Paula Hendrickson,
Aboriginal Health &
Wellness Centre

Betty Edel,
End Homelessness
Winnipeg

Kirsten Bernas,
West Central Women's
Resource Centre

Rebecca Blaikie,
Mount Carmel Clinic

Charlotte Nolin,
Knowledge Keeper

Linda English,
End Homelessness
Winnipeg

Stephanie Skakun,
Canadian Mental
Health Association
Manitoba and
Winnipeg

James Heinrichs,
Winnipeg Housing
Rehab Corporation

Malcolm Cook,
Manitoba Métis
Federation

NAATAMOOSKAKOWIN (COORDINATED ACCESS) COUNCIL 2021

Betty Edel, End
Homelessness
Winnipeg

Carly Duboff, Manitoba
Housing

Mirza Hassan, Manitoba
Families

Brandy Kowal, Shawenim
Abinoojii

Jarred Maker, Eagle Urban
Transition Centre

Nathan Watson, Manitoba
Families

Carols Clark, Manitoba
Justice

Kerry Irvin-Ross,
The Link

Paul Hendrickson,
Aboriginal Health &
Wellness Centre

Charlotte Nolin,
Knowledge Keeper

Kerri Sherwood Scott,
Manitoba Métis
Federation

Sheryl Hildebrand,
Winnipeg Regional
Health Authority

Christine Vanagas, Siloam
Mission

Leah Spence, Assembly of
Manitoba Chiefs

Tara Snider,
Sara Riel

Don Robinson,
Knowledge Keeper

Mark Fleming, North End
Housing Project

NAATAMOOSKAKOWIN (COORDINATED ACCESS) COMMUNITY ENGAGEMENT

Those listed below are indicative of the participants at the three Engagement sessions held during the 2021/22 Fiscal Year. Over five hundred people were invited and hundreds attended each Zoom meeting. If you were part of these important Engagement sessions and are not included below, we sincerely apologize as your input and participation was very much appreciated.

Alana Ring-Woodward, North End Community Renewal Corporation	Cheryl Starr, Spence Neighbourhood Association	Heidi Rara, End Homelessness Winnipeg
Amanda Lievana- MacTavish, Winnipeg Regional Health Authority	Carolyn Hobson, Health Sciences Centre	Holly Harms, Health Sciences Centre
Arek Manyang, Winnipeg Regional Health Authority	Chris Brens, City of Winnipeg, Community Services	Heather Mashinter, Health Sciences Centre
Amy Reinink, End Homelessness Winnipeg	Chris Dyck, Shared Health Manitoba	Isabel Jerez, End Homelessness Winnipeg
Ariane Bruyere, End Homelessness Winnipeg	Codi Guenther, New Journey Housing	Janet Clark, End Homelessness Winnipeg
Alisia Roos, Winnipeg Regional Health Authority	David Theule, End Homelessness Winnipeg	Jennifer Armatas, Klinik Community Health
Betty Edel, End Homelessness Winnipeg	Deanna Christenson, Winnipeg Regional Health Authority	Jasmine Smith, End Homelessness Winnipeg
Brandy Kowal, Shawenim Abinoojii	Dawn Cumming, Mount Carmel Clinic	Jenelle Sammurtok, Manitoba Inuit Association
Carey Richards, West Central Women's Resource Centre	Davey Cole, Sunshine House	Jennifer Darkly, Willow Place
Carly Duboff, Manitoba Housing	Dinah Collins, Service Canada	Jessica Kilimnik, End Homelessness Winnipeg
Charlotte Nolin, Knowledge Keeper	Elysia Duval Ernest Merasty	Judy Clark, Manitoba Inuit Association

Kerri Scott,
Manitoba Metis
Federation

Karen Glugosh,
City of Winnipeg

Keziah Lennox,
Health Sciences
Centre

Kristiana Clemens,
End Homelessness
Winnipeg

Kristin Kennedy,
Siloam Mission

Levi Foy,
Sunshine House

Levi Labelle,
Canadian Mental
Health Association
Manitoba and
Winnipeg

Lori Hudson,
Manitoba Housing

Lynne Somerville,
1JustCity

Margaret Mahon

Mandy Safronetz,
Winnipeg Regional
Health Authority

Marissa Ford,
End Homelessness
Winnipeg

Mark Fleming,
North End Housing
Project

Megan Bresch,
End Homelessness
Winnipeg

Omar Abdullahi,
City of Winnipeg

Monique Brunger,
Manitoba Non-Profit
Housing Association

Rhonda Forgues,
Spirited Ways
Consulting

Rustam Dow,
End Homelessness
Winnipeg

Ryan Koreen,
Manitoba Housing

Shaw Krauchi,
Health Sciences Centre

Shayla Elizabeth,
End Homelessness
Winnipeg

Sheryl Hildebrand,
Winnipeg Regional
Health Authority

Susan Mair,
Winnipeg Regional
Health Authority

Sylvia Massinon,
Klinik Community
Health

Susan Thiebaut,
End Homelessness
Winnipeg

Sherrie Winstanley,
Shade Winnipeg

Sylvia Boudreau,
City of Winnipeg

Tanis Wheeler,
End Homelessness
Winnipeg

Tara Snider,
Sara Riel

Thomas Edwards,
End Homelessness
Winnipeg

Todd Martens,
City of Winnipeg

Tracy Wark,
North End Women's
Centre

Vlessy Villanueva-
Sanchez,
End Homelessness
Winnipeg

Vanessa Prophet,
Health Sciences
Centre

NAATAMOOSKAKOWIN (COORDINATED ACCESS) COMMUNICATIONS WORKING GROUP

Amy Reinink,
End Homelessness
Winnipeg

Betty Edel,
End Homelessness
Winnipeg

Kristiana Clemens,
End Homelessness
Winnipeg

Megan Bresch,
End Homelessness
Winnipeg

Tara Snider,
Sara Riel

COVID-19 COORDINATED RESPONSE

Adam Haddad,
Main Street Project

Adrienne Dudek,
Main Street Project

Betty Edel,
End Homelessness
Winnipeg

Carolyn Ryan,
Manitoba Housing

Dawn Cumming,
Main Street Project

Gordon Taylor,
Salvation Army Centre
of Hope

Haran Vijayanathan,
Mount Carmel Clinic

Jamil Mahmood,
Main Street Project

Janet Clark,
End Homelessness
Winnipeg

Jason Granger,
United Way of
Winnipeg

Jason Whitford,
End Homelessness
Winnipeg

Jim Dear,
Winnipeg Regional
Health Authority

Jody Andrews,
Manitoba Housing

John Mikula,
Employment and
Income Assistance

Julianne Aitken,
Siloam Mission

Karen Mackintosh,
Manitoba Families

Kelly Holmes,
Resource Assistance
for Youth

Linda English,
End Homelessness
Winnipeg

Lisa Gilmour,
City of Winnipeg

Lori Hudson,
Manitoba Housing

Lorie English,
West Central Women's
Resource Centre

Marcia Anderson,
Indigenous Services
Canada – Manitoba
Region

Meaghan Erbus,
Harvest Manitoba

Melissa Stone,
Ma Mawi Wi Chi Itata
Centre

Nathan Watson,
Manitoba Families

Neneth Banas,
Winnipeg Foundation

Nicole Czajka,
City of Winnipeg

Noëlle DePape,
City of Winnipeg

Paula Hendrickson,
Aboriginal Health &
Wellness

Shannon Watson,
Winnipeg Regional
Health Authority

Tammy Westaway,
End Homelessness
Winnipeg

Tessa Blaikie Whitecloud,
Siloam Mission

COVID-19 RESPONSE SHELTERS WORKING GROUP

Adam Haddad,
Main Street Project

Adrienne Dudek,
Main Street Project

Angel McCaughan,
SSCOPE

Beatrice Campbell,
Winnipeg Regional
Health Authority

Betty Edel,
End Homelessness
Winnipeg

Brad Ducak,
Siloam Mission

Carolyn Ryan,
Manitoba Housing

Chris Brens,
City of Winnipeg,
Community Services

Cindy Fernandes,
City of Winnipeg,
Community Services

Dawn Cumming,
Main Street Project

Della Herrera,
Aboriginal Health &
Wellness

Glynis Quinn,
IJustCity

Gordon Taylor,
Salvation Army Centre
of Hope

Heejune Chang,
Winnipeg Regional
Health Authority

Jamil Mahmood,
Main Street Project

Janet Clark,
End Homelessness
Winnipeg

Jason Whitford,
End Homelessness
Winnipeg

Jim Dear,
Winnipeg Regional
Health Authority

Jody Andrews,
Manitoba Housing

Julianne Aitken,
Siloam Mission

Karen Martin,
Winnipeg Fire
Paramedic Service

Kayla Stubbs,
Ndinawemaaganag
Endaawaad Inc.

Kerri Irvin-Ross,
The Link

Kristiana Clemens,
End Homelessness
Winnipeg

Lin Howes Barr,
Spence
Neighbourhood
Association

Lisa Gilmour,
City of Winnipeg

Lori Hudson,
Manitoba Housing

Marcia Anderson,
Indigenous Services
Canada – Manitoba
Region

Marion Willis,
St. Boniface Street
Links

Paula Hendrickson,
Aboriginal Health &
Wellness Centre

Phil Chiappetta,
Rossbrook House

Rubina Atif,
SSCOPE

Sarah Chan,
IJustCity

Shannon Watson,
Winnipeg Regional
Health Authority

Tessa Blaikie Whitecloud,
Siloam Mission

Theresa Janzen,
Winnipeg Regional
Health Authority

Thomas Edwards, End
Homelessness
Winnipeg

EXTREME WEATHER RESPONSE

Adrienne Dudek,
Main Street Project

Al Wiebe,
Lived Experience
Circle

Brad Ducak,
Siloam Mission

Carey Richards, West
Centra Women's
Resource Centre

Chris Brens,
City of Winnipeg,
Community Services

Christian Okotcha,
Salvation Army Centre
of Hope

Daniel Waycik,
Norwood Grove BIZ

Darlene Oshanski,
Manitoba Health

Dave Dalal,
Winnipeg Police
Service

Derek Managire,
Downtown
Community Safety
Partnership

Daniel Waycik,
Persons Community
Solutions

Glenda Vollrath,
Downtown
Community Safety
Partnership

Gordon Taylor,
Salvation Army Centre
of Hope

Isabel Daniels,
Ka Ni Kanichihk Inc.

Jamil Mahmood,
Main Street Project

Jane Warkola,
Mount Carmel Clinic

Jason Shaw,
Winnipeg Fire
Paramedic Service

Jim Steep,
Agape Table

Jody Andrews,
Manitoba Housing

Kerri Irvin-Ross,
The Link

Kristiana Clemens,
End Homelessness
Winnipeg

Kristy Rebenchuk,
Salvation Army Centre
of Hope

Levi Foy,
Sunshine House

Linda Rost,
Health Sciences
Centre

Lisa Carriere,
North End Women's
Centre

Lori Hudson,
Manitoba Housing

Eric Luke,
City of Winnipeg

Mai Gagujas,
Manitoba Emergency
Measures Organization

Mareike Brunelli,
West Central Women's
Resource Centre

Mark Kelm,
Union Gospel Mission

Melissa Omelan-Barnes,
Mount Carmel Clinic

Michelle Chudd,
United Way Winnipeg

Michelle Klimczak,
Street Connections

Natalie Hasell,
Environment & Climate
Change Canada

Neneth Banas,
Winnipeg Foundation

Olga Shmelova,
Resource Assistance
for Youth

Paula Hendrickson,
Aboriginal Health &
Wellness

Randi Salamanowicz,
Manitoba Municipal
Relations

Sara Carmichael,
Downtown
Community Safety
Partnership

Sean Sousa,
Main Street Project

Shaw Krauchi,
Health Sciences
Centre

KÍKINANAW ÓMA: STRATEGY TO SUPPORT UNSHELTERED WINNIPEGGERS

Adrienne Dudek,
Main Street Project

Al Wiebe, Lived
Experience Circle

Brian Chrupalo,
Winnipeg Police
Service

Chris Brens,
City of Winnipeg,
Community Services

Daniel Waycik,
Persons Community
Solutions

Derek Manaire,
Downtown
Community Safety
Partnership

Derek Resch,
City of Winnipeg,
Public Works

Erika Hunzinger,
Health Sciences
Centre

Felicia Wiltshire,
City of Winnipeg

Glenn Johnson,
Main Street Project

Glenda Vollrath,
Downtown
Community Safety
Partnership

Grace Akerstream Laing,
Mama Bear Clan

Jacob Kaufman,
Main Street Project

Jason Whitford,
End Homelessness
Winnipeg

Jim Berezowsky,
City of Winnipeg

Jody Andrews,
Manitoba Housing

John McKay,
IJustCity

Karen Martin,
Winnipeg Fire
Paramedic Service

Kelly McLure,
Winnipeg Police
Service

Kirsten Bernas,
West Central Women's
Resource Centre

Linda English,
End Homelessness
Winnipeg

Linda Rost,
Health Sciences
Centre

Malcolm Cook,
Manitoba Métis
Federation

Melanie Reimer,
IJustCity

Michele Mathae-Hunter,
Manitoba Families

Michelle Klimczak,
Winnipeg Regional
Health Authority

Mitch Bourbonniere,
Downtown
Community Safety
Partnership

Paula Hendrickson,
Aboriginal Health &
Wellness

Ray Samakese,
WRHA

Sara Carmichael,
Downtown
Community Safety
Partnership

Scott Wilkinson,
City of Winnipeg

Sean Sousa,
Main Street Project

Shaw Krauchi,
Health Sciences
Centre

Steven Antle,
City of Winnipeg

Walter Richard,
Matthew's Place

END HOMELESSNESS WINNIPEG STAFF TEAM

Amy Reinink,
Coordinated Access
Resource Inventory
Development Officer

André Man,
Reaching Home
Program Officer

Ariane Bruyere,
Reaching Home
Program Officer

Betty Edel,
Director Housing
Supports

David Theule,
Reaching Home
Program Officer

Elijah Osei-Yeboah,
Manager, Evaluation
and Shared
Measurement

Heidi Rara,
Reaching Home
Senior Program
Officer

Ian Sunabacka,
HIFIS Senior
Coordinator

Isabel Jerez,
Reaching Home
Program Officer

Janet Clark,
Senior Director
Reaching Home

Jasmine Smith,
Reaching Home
Program Officer

Jason Whitford,
CEO

Karen Grouette,
Reaching Home
Administration Clerk

Kristiana Clemens,
Manager,
Communications and
Community Relations

Lauren Lange,
Manager, Housing
Supply

Linda English,
Manager, Prevention

Lindsay Hourie,
Reaching Home
Program Officer

Lissie Rappaport,
Manager, Housing
Supply

Maria Fajardo,
Reaching Home
Finance Clerk

Marissa Ford,
Housing Benefit
Finance/
Administration Clerk

Megan Bresch,
Coordinated Access
Organization Support
Officer

Natalie Carreiro,
Reaching Home
Program Officer

Nick Procyshyn,
Senior Director
of Finance and
Operations

Pero Banjo,
HIFIS Specialist

Rustam Dow,
HIFIS Specialist

Susan Thiebaut,
Reaching Home
Program Officer

Tammy Westaway,
HIFIS Information
Coordinator

Tanis Wheeler,
Reaching Home
Senior Program
Officer

Terry-Ann Clarke Thomas,
Housing Benefit
Program Specialist

Thomas Edwards,
Director Reaching
Home

Venessa Houle,
Reaching Home
Administration Clerk

Vlessy Villanueva-
Sanchez,
Manager, HIFIS

Yvonne Dubois,
Executive Assistant